1. **Purpose:** Provide Module 1 PEs for support of the learning objectives.

2. **References:**
   a. Brief 1: *MNF HQ Initial Organization and Considerations*
   b. Brief 2: *MNF HQ Multinational Coordination Mechanisms*

3. **Organization:**
   a. Participants will be formed into four workgroups for the PEs.
   b. Two briefings and two PEs are planned for this module. Each PE directly follows a briefing which reinforces a fundamental understanding of the material just presented.

4. **Support Requirements:**
   a. PE handouts for each workgroup (refer to following pages)
   b. Flip-chart for workgroup for recording answers and briefing other workgroups.

5. **Special Notes:**
   a. For PE #1 workgroup reference, display slide # 26 (*Summary Start Point Template*) showing initial organization of headquarters with NO MNCC, CMOC, CLCC or Multinational Media sections. DO NOT discuss these sections in PE #1 (since they have not been addressed yet in the briefings)
   b. For PE #2 workgroup reference, display slide # 39 (*MNF SOP CTF Headquarters Start Point Template*).
Practical Exercise #1 Handout

You are a staff officer in a CTF HQ that is activating and forming at this time. There are specific issues or planning actions that the Commander, CTF (CCTF) requires addressing.

**Workgroup Task:** Your workgroup will address their assigned issues and determine what CTF HQ sections need to be involved in the action. Designate what section would be the lead and sections requiring coordination. Record your answers on the flip-chart provided so you can brief the other workgroups on your solutions. *Each workgroup will have 10 minutes to discuss and record answers for the two scenarios, and 5 minutes to present their solutions to the other workgroups.*

**Example:**

**Scenario:** The Supported Strategic Commander has given the CCTF some Rules of Engagement (ROE) issues that have been identified within multinational national command channels. He needs to forward his potential solutions to the ROE issues within 24 hours. What CTF HQ section will be involved in this action?

**Lead:** C3 (this is primarily a staff action)

**Sections Requiring Coordination:** C3 FOPs (planning aspects), NCEs, Legal Special Staff, Political Advisor Special Staff, and C2.

**Comments:** NCE involvement is critical in this action to get the national command channel input for respective nations on this issue. (Note: Provide any comments you would want to provide to the other workgroups – short and focused)

Note: Refer to the following pages for the workgroup scenarios.
PE #1 Workgroup Scenarios

**Workgroup 1:**
> **Scenario #1:** The CCTF has identified some future ammunition shortfalls and associated transportation issues. He needs to know if his will impact on the next phase of the operation. He desires course of actions for how to address these issues. What CTF HQ sections will be involved in this action?

> **Scenario #2:** The Chief of Staff (CoS) needs some recommendation on how to approach a upcoming press conference pertaining to follow-on operations for a refugee situation and demining operations. What CTF HQ sections will be involved in this action?

**Workgroup 2:**
> **Scenario #3:** In preparation for an operation in about 10 days from now, it has been identified that a branch to the current concept of operations is required. It is reported that the threat situation now has clear CBRN-TIM potential (as outlined in the original intelligence estimate. What CTF HQ sections will be involved in this action?

> **Scenario #4:** A situation report was just received in the Multinational Command Center (M-CmdC). It reported that there was an additional threat developing in sector 7 and requested additional resources to track this threat and possibly engage with strategic level weapons. Several nations’ forces are in this sector as well as many HC organizations providing relief operations. What CTF HQ sections will be involved in this action?

**Workgroup 3:**
> **Scenario #5:** The NCEs for nations #1, #2 and #3 have problems with the current task organization for the next phase. They desire that another course of actions for
the communications networks be provided to better support their integration. What CTF HQ sections will be involved in this action?

> Scenario #6: A flash report just arrives at the Multinational Command Center (M-CmdC). It is a request from nations #7, #9, and #27 for immediate medical support for refugees and HC personnel who have been targeted by enemy forces. Chemical weapons are suspected – this is the first time that CBRN-TIM threat has been identified. In the initial intelligence estimates there was NO CBRN-TIM threat. What CTF HQ sections will be involved in this action?
Workgroup 4:

> **Scenario #7**: Several nations are complaining that their mail is not being received for their units and their troop’s emails are being blocked. There are rumors that some security personnel within the CTF HQ are reviewing all mail for security reasons and network security personnel are imposing restrictions on email based on subject content. The CoS wants this addressed immediately for resolution. What CTF HQ sections will be involved in this action?

> **Scenario #8**: The CTF HQ is in a Humanitarian Assistance / Disaster Relief (HA/DR) missions with some threat from local terrorists and criminal syndicates. Several HC elements are requesting security for their relief convoys to refugee camps and other villages within the affected nation. What CTF HQ sections will be involved in this action?
Practical Exercise #2 Handout

You are a staff officer in a CTF HQ that is activating and forming at this time. There are specific issues or planning actions that the Commander, CTF (CCTF) requires addressing.

**Workgroup Task:** Your workgroup will address their assigned issues and determine what CTF HQ sections need to be involved in the action. Designate what section would be the lead and sections requiring coordination. Record your answers on the flip-chart provided so you can brief the other workgroups on your solutions. Each workgroup will have 10 minutes to discuss and record answers for the two scenarios, and 5 minutes to present their solutions to the other workgroups.

**Example:**

**Scenario:** The Supported Strategic Commander has given the CCTF some Rules of Engagement (ROE) issues that have been identified within multinational national command channels. He needs to forward his potential solutions to the ROE issues within 24 hours. What CTF HQ section will be involved in this action?

**Lead:** C3 (this is primarily a staff action)

**Sections Requiring Coordination:** C3 FOPs (planning aspects), NCEs, Legal Special Staff, Political Advisor Special Staff, and C2.

**Comments:** NCE involvement is critical in this action to get the national command channel input for respective nations on this issue. (Note: Provide any comments you would want to provide to the other workgroups – short and focused)

Note: Refer to the following pages for the workgroup scenarios.
PE #2 Workgroup Scenarios

**Workgroup 1:**
> Scenario #1: A new multinational Rules of Engagement (ROE) has been given to the CCTF based upon higher command coordination with many national commands. However, it appears that many of the nations cannot follow this new ROE due to their national constitutions and laws. The CCTF wants this addressed and solutions provided within the next 24 hours. What CTF HQ sections and multinational coordination sections will be involved in this action?

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**Workgroup 2:**
> Scenario #2: The World Health Organization (WHO) requires military support for security of various health support sites due to the internal chaos within the affected nation. This may require additional forces for some nations and adjusted ammunition amounts. What CTF HQ sections and multinational coordination sections will be involved in this action?

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**Workgroup 3:**
> Scenario #3: There have been recent reports in international and local news that many nations in the multinational command have been abusing women and children and not respecting the local laws and regulations. CTF investigations show no such actions; rather, the investigation points to a local terrorist group as manufacturing this for PSYOPS values. A press conference is scheduled on this matter in coming 48 hours with major media outlets. What CTF HQ sections and multinational coordination sections will be involved in this action?

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**Workgroup 4:**
> Scenario #4. Recently there has been major fuel contamination across the board in truck transports of many nations. It is suspected that this may be the result of intentional threat actions. This has additionally caused many critical logistics
actions to be sent via helicopter and fixed wing impacting on other personnel movements within country. CCTF wants to address and its impact on the current phase of operations. What CTF HQ sections and multinational coordination sections will be involved in this action?